

## Proposed Amendments To Preliminary Executive Summary:

Page 2 – first column, first paragraph: delete the last sentence...

"With slower growth, it will become increasingly difficult to maintain a quality of life that Nevadans expect."

Page 2 – first column, third paragraph – either delete or have a point that doesn't conflict with itself...

Mid-way through the paragraph the statement is made, "long-term growth is still expected to exceed the national average." What is this statement based on? If it is true how is the rest of the paragraph relative? If the point is that the traditional economic drivers will not have the same level of impact...make that observation, have it backed up with something of substance and perhaps identify the factors that will play a role in making the basis for the foundation for why "long-term growth is still expected to exceed the national average."

Page 2 – first column, fourth paragraph – This needs to be framed differently. Suggested amendment to delete and replace with this language:

"State and local budgets in Nevada are struggling to adequately meet the expenditure requirements for services provided by government entities which are perceived to be essential for those in need. Lacking the advantage of ever-increasing revenue resources from existing sources the challenge needs to be addressed to determine the mix of government spending as well as the capability for the private sector to supply the amounts of taxes required, without further damaging the state's economic well-being. In some cases structural adjustments will be necessary to achieve improved results. In other instances changes may be required to enhance the priority of specific spending allocations. The manner in which these challenges are addressed will determine the degree to which these offered set of strategies contribute in dealing with the quality of life components that Nevada citizens are committed to achieving."

Page 2 – second column, last paragraph – I think the last two sentences could be deleted or at the very least reworded to avoid the perception that there was complete agreement by all involved that unidentified constitutional or legislative barriers should be removed. It may be acceptable to replace the two sentences with...

"The seriousness of Nevada's situation deserves public and policymaker deliberations with all possible alternatives on the table for discussion and potential changes weighed for their merits of improving the quality of life available for Nevada citizens."

EXHIBIT C NevadaStakeholder Document consists of 5 pages.

☒ Entire document provided.

A copy of the complete document is available through the Research Library (775/684-6827) or e-mail [library@lcb.state.nv.us](mailto:library@lcb.state.nv.us). Meeting Date: 5/14/10

Page 2 – third column – Change “Strategy Themes” to “Vision Areas”.

I believe that one area of the report should connect with the rest of the report and build or summarize – not go off on it’s own...The six “primary categories” would be deleted, along with the subpoints and replaced by the headings identified in the report as:

Our Vision for Nevada includes:

- Sustainable and Diverse Business Climate
- Innovative and Attractive Business Climate
- Meeting Needs for Food, Shelter, Health, Culture and Recreation
- Communities Are Safe and Connected
- Encouragement and Opportunities for Educational Attainment and Improved Educational Performance
- Efficient, Effective, Inclusive and Accountable Government

Page 3 – third column, last sentence. Either delete the sentence or do what it says in the rest of the report... In my review I don’t see where 5-10 or 20 year bench marks are provided beyond a graphic representation that doesn’t provide any detail of specific scale.

The Vision – Part 1 Sustainable and Diverse Business Climate

Along with the other concepts that are included in the general overview or specifics consideration of the ability of business enterprises to be profitable should be noted as an essential aspect of making our economy sustainable and diverse.

This section could be more effective by establishing specific sub-areas for attention...such as

Diversity of Enterprises

Energy

Water

Under each of these subsections, the suggested strategies that relate would be provided, grouped together with connected strategies.

The Vision – Part 2 Innovative and Attractive Business Climate

Suggested Strategies: As an additional suggested strategy (either before or after the “building research curriculum”)...

“Higher Education institutions will provide detailed reports and plans on how the research activities that they engage in relate to the benefits of building innovation to enhance Nevada’s economic climate. Through this improved understanding, partnerships involving the private sector and institutions of Higher Education can become better connected. Linkage involving such partnerships can be encouraged with possible funding resources provided by the Nevada Legislature on the basis of matching dollars that institutions can acquire on the basis of private sector partners.”



A metric would be necessary to identify the level of funds the individual institutions of Higher Education receive from private sector partners in research oriented projects with a graph to represent how this amount fits within the current budgets of the institutions

**Specific to the Third Suggested Strategy:** I propose an amendment to delete the sentence which reads, "Amend Nevada's constitution to allow government investments in the private sector and utilize a state investment council to manage investments and attract venture capital."

### The Vision – Part 3 Meet Needs for Food, Shelter, Health, Culture and Recreation

My first proposal is to split the "needs" of Food, Shelter and Health into one "Vision Part" and have "Culture and Recreation" in their own Vision Part. I think we could also delete the "Shelter" from the section because there is nothing related to "Shelter" included in the section beyond the Headline label.

In dealing with the opening statement on there being a "broad consensus among stakeholders that Nevada could do more to promote the health and well-being of its neediest residents." When and how was that consensus reached, because I don't recall being given the opportunity to participate in such a determination. I would also like to know the specifics of how much and in what form "more" is? Is this more money spent. Is it a higher ranking in the overall priority sets of spending decisions that are made? What is the basis for this statement setting the stage for this section?

The second paragraph of this introduction should be deleted or factually substantiated.

"Overall, local health expenditures and the number of health practitioners per capita are among the lowest in the nation." Perhaps this portion of the paragraph could be retained as a stand-alone statement, but the next sentence "This is in part due to low levels of participation in public health programs such as Medicaid." Implies that we don't have much local money spent on health or have many health practitioners to go around because there aren't enough participants in public health programs? If we had more participants in Medicaid and all the other possible public health programs – would we then increase the number of health practitioners? Would this also increase the level of local health expenditures? Does an amount of local health expenditures even relate to something that matters when we are talking about the well being of our neediest residents?

The third paragraph should be amended to delete "The" and include the word "some" -- "The" implies that we all were "troubled by the lack of participation" – I'm more troubled by the inability for people to be capable of taking care of their own needs.

"Some" stakeholders were particularly troubled by the lack of participation in federal aid programs."

### Suggested Strategies:

Please define what "due diligence" will be conducted on access to federal funding. What is the criteria that determines whether "due diligence" is accomplished now – or needs to be improved? Does deliberately not having enough state resources to acquire any and all federal fund matches constitute a breach of "due diligence"? If it is our intent to hold this to be of such high regard, we should be willing to say what we mean and change the proposed strategy to read "Acquire all available federal funds and increase Nevada taxes in order to provide for matches where necessary."

Metrics: I think that measurements should be applied which evaluate the care delivered to young people, perhaps in relationship to the number of the population overall who fit the same age categories. Instead of measuring whether they have health insurance, measure whether health care is being received. It seems it would be better for the Doctors, the patients needing care and everybody else if a system were in place to cover the costs for those who can't pay – instead of pretending that health insurance (that can't be paid for either) is a legitimate substitute.

Obesity: I suggest that this metric be deleted. For not only the obvious reasons when looking at me but also from the perspective that this type of social engineering extends beyond what I consider appropriate for government to intrude itself into. If the approach taken is to increase education emphasis on living healthy and eating nutritionally and measures components that seek to enhance understanding – it is much more appropriate than heading down establishing a fat index czar.

Adult exercise: I suggest that this metric be deleted. See above for reasons on where else government doesn't belong. If you want to measure something why not measure participation levels in community softball leagues or track use of walking paths...

#### The Vision – Part 4 Communities Are Safe and Connected

I'm not certain that "connected" in the context of communities being safe fits the spirit of what "safe and connected" was intended. I get the need to figure out how to cover transportation, but that might best be accomplished by including it in the business climate areas. It might also work to achieve the desired outcome by amending by creating separate sub-sections for "Communities are Connected" "Communities are Safe"

"Expand community-based youth substance abuse..." This metric proves my point of how it doesn't belong in the same area as the rest of the transportation stuff...

Metrics – I simply think the metrics and the strategy were developed with no context of how one relates to the other, perhaps the first metric on the number of miles of good roads has some connection, but the next two are first, going in opposite directions and secondly completely unrelated to there being adequate infrastructure.

#### The Vision – Part 5 Encouragement and Opportunities for Educational Attainment and Improved Educational Performance

I believe the second sentence of the introduction should be deleted – I don't believe that Nevada's poor performance can be traced to challenges involving "rural" students. I also don't consider our "industrial structure" to be anything more than an excuse to cover the lack of performance that has been obtained.

"Much of this poor performance can be traced to Nevada's industrial structure and the challenges associated with educating its many minorities, rural and mobile students."



Perhaps the appropriate introduction would simply state:

"Nevada is not achieving the level of educational attainment that the stakeholders and other citizens believe essential. Along with structural reforms that are being and have been advanced by others, we affirm the necessity of adequate funds, directly connected with delivery of results, which increase the performance of students and also achieve improved high school graduation levels."

I would suggest the creation of sub-sections for K-12 and Higher Education with separate treatment, providing specific suggested strategies and metrics for each.

Suggested Strategies:

Delete the suggested strategy of "subsidizing family investments in early childhood education."

Overall, I felt that the Metrics were better "strategies" (except for the 3 and 4 year olds enrolled in school) than the strategies which were provided.

The Vision – Part 6 Efficient, Effective, Inclusive and Accountable Government

Replace the information dealing with Nevadans not paying enough taxes and amend in information which shows: The Tax Facts report by the Urban Institute and Brookings Institution show that Nevada ranks 22<sup>nd</sup> in the country for state and local taxes paid on a per-capita basis.

As it is currently drafted I believe the entire section should be deleted.

The body of the section needs to be changed to reflect the title to the section – or change the name of the section to read: "Nevadan's Don't Pay Enough Taxes and Bigger Government Expenditures Would Be A Good Thing"