APPENDIX B-1: MAXIMUS SURVEY QUESTIONNAIRE – CASEWORKER SURVEY



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MAXIMUS is in the process of conducting a review of the State of Nevada's Child Support Enforcement program. In an effort to gain input, insight, comments and suggestions from all IV-D staff, we are providing you with this opportunity to respond to questions that we have about your view of the IV-D program operations in Nevada, as well as an opportunity to give us your suggestions, comments, best practices that you feel would help increase Nevada's performance.

All responses to this questionnaire will be kept confidential and will be used in our analysis of the IV-D program and development of potential recommendations to be proposed to the Legislative Counsel Bureau.

| We thank y | ou for your taking the time to complete this survey questionnaire. |
|----------------|--|
| Date of Co | mpletion: |
| Your Office | e (County) Location: |
| | District Attorney |
| | State Central Office |
| | State PAO |
| Your Title/ | Position: |
| • | any questions, please feel free to contact me. My email address and one number is given below. |
| Please retur | rn your completed Survey Questionnaire to: |
| Ruth Hara | |
| MAXIMUS | S Project Manager |
| P.O. Box 2 | 566 |
| Sparks, NV | 7 89431 |
| 775.425.27 | 17 |
| ruthhara@1 | maximus.com |



A. GENERAL INFORMATION

В.

| 1. | How long have you worked in the Child Support Enforcement Program? | | | |
|------|--|------------------------------------|--------|-----------------------------------|
| | □ Le | ss than 1 year | | |
| | □ 1-5 | • | | |
| | □ 6-1 | • | | |
| | | ore than 10 years | | |
| 2. | | the size of the caseload you a | re res | sponsible for? |
| | □ 10 | 0 – 200 cases | | |
| | | 1-400 cases | | |
| | □ 40 | 1 – 600 cases | | |
| | □ 60 | 1 or more | | |
| | ☐ Ot | her | | |
| 3. | Which o | of the following represent you | r prir | mary job responsibilities? (Check |
| | all that a | | • | ` |
| | ☐ Int | ake/Case Assessment | | |
| | ☐ Lo | cation | | |
| | □ Pa | ternity Establishment | | |
| | | oligation | | |
| | □ En | forcement | | |
| | ☐ Tra | aining | | |
| | ☐ Ot | her | | |
| 4. | Do you | handle TANF cases or Non-T | ANF | IV-D cases? |
| | \Box TA | NF | | |
| | | on-TANF IV-D | | |
| | □ Bo | oth | | |
| | | (Answer these questions onl | y if y | ou perform locate activities. |
| Othe | erwise sk | ip to Category C) | | |
| 5. | | | s you | can use for your case in locate |
| | status? (| (Check all that apply) | | |
| | DMV R | Records | | Utility Companies |
| | | ment Security | | Post Office |
| | Partial Credit Check FPLS | | | Bank Verification |
| | | | | Police Department |
| | SPLS | | | Corrections Department |
| | IRS 109 | 99 | | Wildlife Records |
| | TANF Records | | | Gaming Records |
| П | Employer Verification | | | Other |



| 6. | Wh | at manual locate sources do | you use? | ? |
|----|------|--------------------------------|-----------|--------------------------------------|
| | | Applications for Credit | | . <u></u> |
| | | Credit Reports | | . <u></u> |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| 7. | Wh | ich of these are the locate so | urces tha | at you use most often? (Check all |
| | that | apply) | | |
| | | DMV Records | | Utility Companies |
| | | Employment Security | | Post Office |
| | | Partial Credit Check | | Bank Verification |
| | | FPLS | | Police Department |
| | | SPLS | | Corrections Department |
| | | IRS 1099 | | Wildlife Records |
| | | TANF Records | | Gaming Records |
| | | Credit Reports | | Other |
| | | Employer Verification | | Other |
| 8. | Wh | ich of these locate sources do | o you no | t use at all? (Check all that apply) |
| | | DMV Records | | Utility Companies |
| | | Employment Security | | Post Office |
| | | Partial Credit Check | | Bank Verification |
| | | FPLS | | Police Department |
| | | SPLS | | Corrections Department |
| | | IRS 1099 | | Wildlife Records |
| | | TANF Records | | Gaming Records |
| | | Employer Verification | | Other |
| | | Credit Reports | | |
| 9. | Hov | w often do you utilize skip-tr | acing in | your locate activities in which you |
| | use | the phone or mail to follow | up on lo | cate leads? (Check which one |
| | app | lies) | | |
| | | Very frequently | | |
| | | Frequently | | |
| | | Infrequently | | |
| | | Not at all | | |
| | | Was not aware of what skip | o-tracing | gis |



| 10. | What sort of data mining capabilities are available to you (rearranging of data, sorted by common characteristics, to assist in locate)? (List the ones |
|-----|---|
| | that you use or are aware of) |
| | |
| | |
| | |
| | |
| | <u> </u> |
| | ☐ Was not aware of what data mining is. |
| 11. | |
| 11. | What actions are you to take when you learn that the NCP resides in another state? |
| | ☐ CSENet |
| | ☐ Transmittal #1 |
| | ☐ Transmittal #3 |
| | ☐ Contact Nevada Central Registry |
| | ☐ Contact Out-of-State Central Registry |
| | □ Other |
| 12. | How useful do you feel NOMADS is in prompting you to take timely |
| 12. | actions on your locate cases? (Check which one applies) |
| | □ Very useful |
| | ☐ Somewhat useful |
| | □ Not useful at all |
| | If Somewhat Useful or Not Useful At All, explain why: |
| 13. | How clear do you feel the Locate policies and procedures are? (Check which one applies) |
| | □ Very clear |
| | |
| | Somewhat clear |
| | ☐ Not very clear |
| | ☐ Unclear |
| | Explain why |
| 14. | Do you feel that you received adequate locate training that provided you with the skills required in the performance of your locate responsibilities? |
| | □ Yes |
| | □ No |
| | |
| | If No, what do you feel that you needed that you were not provided with? |



| | 15. | Do you feel that you need refresher training in the area of locate? |
|----|-----|---|
| | | □ Yes |
| | | □ No |
| | | If Yes, explain in what areas: |
| | | |
| С. | | CERNITY ESTABLISHMENT (Answer these questions only if you perform rnity establishment activities. Otherwise skip to Category D) |
| | 16. | How often do you encourage an alleged father to voluntarily acknowledge paternity of a child outside of the hospital? |
| | | ☐ Quite frequently ☐ Frequently |
| | | ☐ Infrequently☐ Hardly ever |
| | | Explain why: |
| | 17. | Do you feel that discussing Voluntary Paternity Acknowledgment is a more effective means of establishing paternity rather than court-ordered genetic testing? |
| | | ☐ Yes ☐ No |
| | | Explain why: |
| | 18. | Do you seek an order for Genetic Testing in: |
| | | ☐ Most cases in which there is any question of paternity |
| | | Occasionally when it appears that there is little likelihood of a voluntary acknowledgment |
| | | □ Only if a part requests it□ Other |
| | | Explain why: |
| | 19. | What do you do to ensure that all appropriate steps are taken to establish paternity in a hospital at the time of the child's birth? |



| 20. | Are you using online access to vital records information regarding paternity acknowledgments? Yes |
|-----|--|
| | □ No |
| | ☐ Occasionally |
| | Explain why: |
| 21. | Which do you feel is the most effective means of service of process? (Check only one) |
| | Certified Mail |
| | ☐ Personal Service ☐ Publication |
| | Explain why: |
| | Explain why. |
| 22. | Which type of service do you use most frequently? (Check only one) |
| | ☐ Certified Mail |
| | ☐ Personal Service |
| | ☐ Publication |
| | Explain why: |
| 23. | Do you, as a "rule of thumb" establish a child support obligation at the same time paternity is established? |
| | ☐ Yes |
| | □ No |
| | If your answer is 'No', please explain why: |
| 24. | Is Income Withholding automatically included in all new child support orders in your county? |
| | □ Yes |
| | □ No |
| | Explain why: |
| 25. | What type of service of process do you feel is the most effective means of accomplishing service on an individual? (Select only one) |
| | Certified Mail |
| | ☐ Publication |
| | Personal Service |
| | Explain why: |



| 26. | What type of service do you use most frequently? (Select only one) |
|-----|---|
| | ☐ Certified Mail |
| | ☐ Publication |
| | ☐ Personal Service |
| | Explain why: |
| | |
| 27. | What is the most frequent reason contributing to unsuccessful service? |
| | ☐ Bad Address |
| | ☐ No longer working at the place of employment given |
| | ☐ Incorrect Information on NOMADS |
| | ☐ Other |
| | Explain why: |
| | |
| 28. | |
| | actions on your paternity establishment cases? (Check which one applies) |
| | ☐ Very useful |
| | Somewhat useful |
| | ☐ Not useful at all |
| | If Somewhat Useful or Not Useful At All, explain why: |
| 29. | How clear do you feel the Paternity Establishment policies and procedures |
| | are? |
| | ☐ Very clear |
| | ☐ Somewhat clear |
| | ☐ Not very clear |
| | ☐ Unclear |
| | Explain why: |
| 20 | D f 1 d 4 |
| 30. | Do you feel that you received adequate training that provided you with the skills required in the performance of your paternity establishment responsibilities? |
| | □ Yes |
| | □ No |
| | If No, what do you feel that you needed that you were not provided with? |



| | 31. | Do you feel that you need refresher training in the area of paternity establishment? |
|----|-----|--|
| | | □ Yes |
| | | □ No |
| | | If Yes, explain why: |
| | | |
| D. | | FORCEMENT (Answer these questions only if you perform enforcement vities. Otherwise skip to Category E) |
| | 32. | How often do you use the enforcement remedies available to you in this office? (Please select all that apply.) |
| | | <u>License suspension</u> (driver's license, hunting, fishing, professional) |
| | | ☐ Frequently |
| | | ☐ Infrequently |
| | | □ Not at all |
| | | Passport Denial |
| | | ☐ Frequently |
| | | ☐ Infrequently |
| | | □ Not at all |
| | | Contempt or Order to Show Cause Referrals |
| | | ☐ Frequently |
| | | ☐ Infrequently ☐ Not at all |
| | | FIDM |
| | | |
| | | ☐ Frequently☐ Infrequently |
| | | □ Not at all |
| | | Personal or Property Liens |
| | | ☐ Frequently |
| | | ☐ Infrequently |
| | | □ Not at all |
| | | Lottery or Gambling Intercept |
| | | ☐ Frequently |
| | | ☐ Infrequently |
| | | □ Not at all |
| | | Liens Against an Estate or Probate |
| | | ☐ Frequently |
| | | ☐ Infrequently |
| | | □ Not at all |



| | Other |
|-----|---|
| | ☐ Frequently |
| | ☐ Infrequently |
| | □ Not at all |
| | Other |
| | ☐ Frequently |
| | ☐ Infrequently |
| | □ Not at all |
| 33. | Which method of service do you feel is the most effective for accomplishing successful service on an individual? (Select only one). |
| | ☐ Personal Service |
| | ☐ Certified Mail |
| | ☐ Publication |
| | □ Other |
| | Please explain why: |
| 34. | What do you feel is the primary reason contributing to unsuccessful service of process on an individual? |
| | ☐ Bad Address |
| | ☐ No longer working at place of employment given |
| | ☐ Incorrect information on NOMADS |
| | □ Other |
| | Please explain why: |
| | |
| 35. | How often is Income Withholding used as an enforcement remedy when the NCP is employed? (Check which one that applies) |
| | ☐ I use it all of the time |
| | ☐ I use it most of the time |
| | ☐ I try other remedies first |
| | ☐ I hardly ever use it |
| | Please tell us why: |



| 36. | How frequently is the reason for the accumulation of arrearages due to failure of the employer to properly withhold income due to a lack of understanding of the income withholding requirements on the part of the employer? |
|-----|---|
| | Frequently |
| | ☐ Infrequently |
| | Not at all |
| | Please tell us why: |
| 37. | Do you feel the automated enforcement actions taken by NOMADS are effective in assisting you with meeting timely enforcement actions? |
| | ☐ Very Effective |
| | Somewhat Effective |
| | □ Not Very Effective |
| | ☐ Ineffective |
| | Please explain why: |
| 38. | Do you handle requests for modification of a child support order? ☐ Yes |
| | □ No |
| 20 | TOTAL III I I I I I I I I I I I I I I I I I |
| 39. | If 'Yes", how long does it usually take to process a request for modification of a child support order from receipt of the request to a final determination of no modification warranted or scheduling a court hearing? |
| | \square Between 30 – 45 days |
| | ☐ Between 46 - 60 days |
| | ☐ 60 days or more |
| | ☐ Don't know |
| | Please explain why: |
| 40. | How clear do you feel the Enforcement policies and procedures are? |
| 10. | □ Very clear |
| | Somewhat clear |
| | □ Not very clear |
| | ☐ Unclear |
| | Explain why: |
| | |



| | 41. | Do you feel that you received adequate training that provided you with the skills required in the performance of your enforcement responsibilities? Yes No If No, what do you feel that you needed that you were not provided with? |
|----|-----|--|
| | 42. | Do you feel that you need refresher training in the area of enforcement? ☐ Yes ☐ No If Yes, explain why: |
| E. | CO | URTS |
| | 43. | Are both the judicial and administrative processes available to you in your county? ☐ Yes ☐ No |
| | 44. | If yes, which do you feel assists you the most in regard to performance measurements? Judicial |
| | 45. | How long does it normally take for you to get a case on the court calendar and a court date established? ☐ 7 - 10 days ☐ 11 - 20 days ☐ 20 - 30 days ☐ More than 30 days |
| | 46. | What steps do you feel could be taken to make the court process more efficient? |



F. TRAINING 47. How much formal training did you receive to prepare you for your job responsibilities? \Box 5 days \square 7 days \Box 14 days Other ____ 48. How much of the training you received was "on the job" training? \square All of it ☐ A majority of it ☐ Very little ☐ None at all 49. How often do you receive "refresher" training? ☐ Frequently ☐ Infrequently ☐ Upon request □ Never 50. Do you feel that your job performance would be improved with better training (formal and/or refresher)? ☐ Yes \square No Please explain why: G. PERFORMANCE 51. How is your performance of your job responsibilities measured? (Provide a weight of 1-5 for each of the following with 5 being the highest weight) ☐ Observation ☐ Error Rate ☐ Written job performance expectations ☐ Don't know

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52. How often does your supervisor or manager discuss your performance with

you?

☐ Regularly☐ Annually☐ Never



| | 53. | How important do you feel receiving regular feedback on your job performance is in helping you to identify the areas where you are meeting expectations as opposed to those areas where you need to work on increasing your performance? Urey Important Somewhat Important Not very important Not important at all |
|----|-----|---|
| | 54. | How often does your supervisor or manager discuss your performance with you? ☐ Regularly ☐ Annually ☐ Whenever I ask ☐ Never |
| | 55. | Have you been given clear, written job performance expectations by your supervisor/manager? Yes No If No, would this have helped you in your job performance and meeting the expectations of your supervisor/manager? Please explain why |
| | 56. | Do you feel that the Employee Performance Evaluation is subjective or objective in nature, or a combination of both? (Check one) Subjective Objective Combination of both Don't know What do you feel that it should be? |
| Н. | NO | MADS |
| | 57. | How helpful do you feel NOMADS is in assisting you with meeting timeframes and taking appropriate actions on a case? ☐ Very Helpful ☐ Somewhat Helpful |
| | | ☐ Not Helpful at all |



| 58. | How effective do you feel the automated enforcement actions taken by NOMADS are? | | |
|-----|---|--|--|
| | □ Very effective □ Somewhat Effective □ Not Very Effective □ Ineffective | | |
| | Please explain why: | | |
| 59. | What about NOMADS hinders your ability to efficiently and effectively process your cases? List as many that come to mind. | | |
| 60. | How often do you rely on using a "workaround" in order to perform your job responsibilities on NOMADS? | | |
| 61. | How responsive do you feel the Central Office is to NOMADS system problems that have been identified? Very Responsive Not Very Responsive Not Responsive at all Don't know Please explain why: | | |
| 62. | What additional automation in your local office would assist you in performing your job more efficiently and effectively? | | |
| 63. | What additional automation on a statewide basis would assist you in performing your job more efficiently and effectively? | | |

that you would like to express.



I. SUGGESTIONS

| 64. | Which of the following do you feel would help you with the performance of your job responsibilities? (Check all that apply) | |
|-----|---|--|
| | ☐ Improved training ☐ Clearer policy and procedures ☐ Clearer Task Guides ☐ On-line Task Guides ☐ Smaller caseload ☐ Changes to NOMADS ☐ Regular feedback on my performance from my supervisor/manager ☐ Improved Help Desk assistance ☐ On-line Frequently Asked Questions ☐ Other | |
| | □ None of the above | |
| | Please tell us why: | |
| 65. | What do you feel are the "best practices" that you use in order to perform your job responsibilities in an efficient and effective manner? (Please use the back of the form if additional room is needed.) | |
| 66. | Please record here any additional comments, suggestions, opinions, thoughts | |